

VIRGIN MONEY UK

Full Year 2020

Fixed Income Presentation



3 2020 Financial Results

10 Capital, Funding & Liquidity

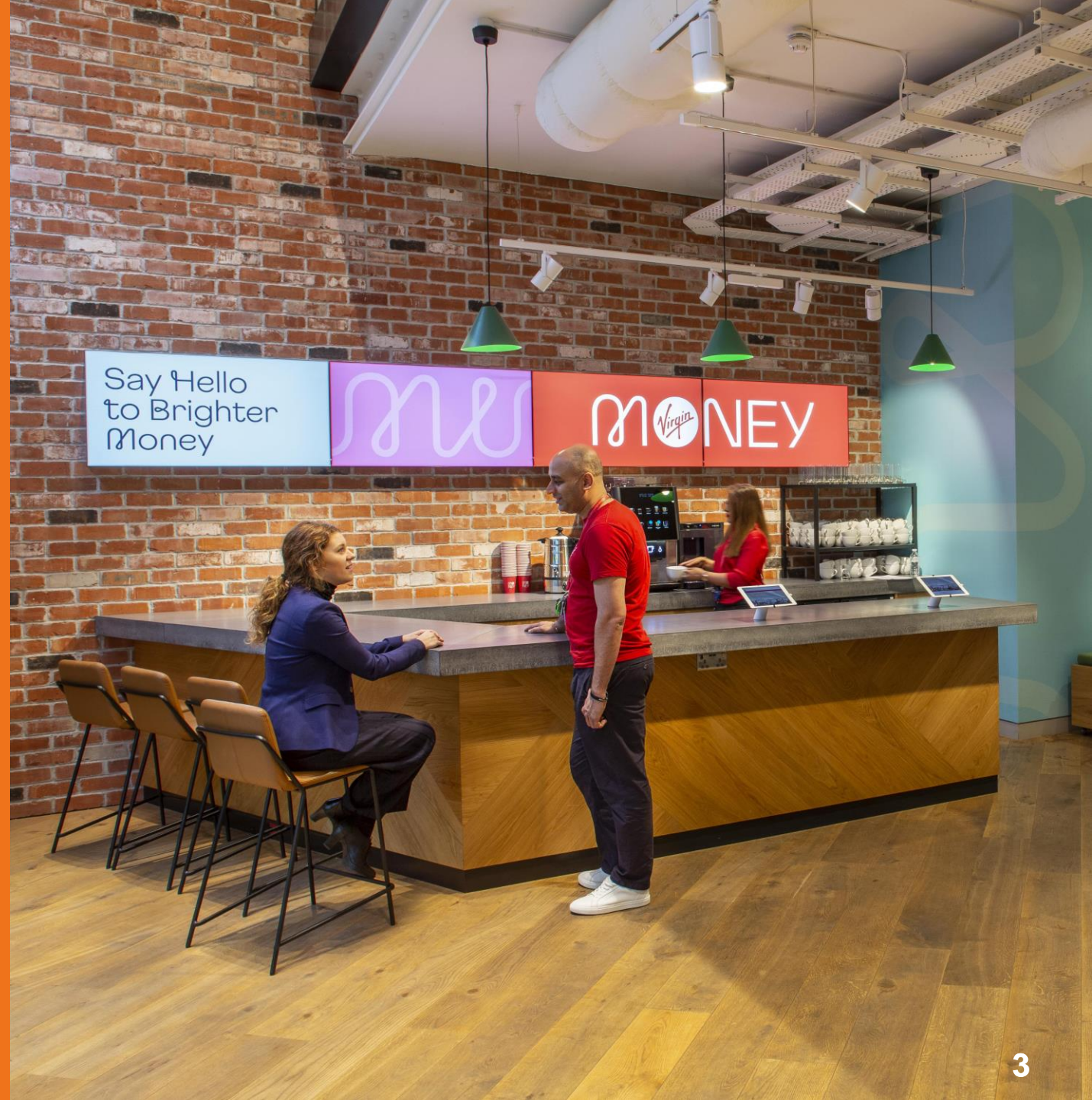
21 Q&A



2020 Financial Results

ANDREW DOWNEY

Head of Investor Relations



Financial performance impacted by COVID-19 dynamics

Balance sheet mix

- Business lending +13.6%, Personal lending +3.9%; Mortgages (3.0)%
- Relationship deposits +20.3%
- NIM of 1.56% remained resilient post-base rate cut; within guidance range

Efficiency

- FY costs of £917m including £14m of COVID-19 related costs; down 3%
- Underlying cost:income ratio of 59%

Asset quality

- Asset quality remains resilient with no signs of deterioration yet seen
- FY20 impairment provision charge of £501m; 68bps cost of risk
- Strong coverage across portfolios; on balance sheet provisions of £735m

Balance sheet strength

- Capital remained robust: CET1 ratio +10bps to 13.4%⁽¹⁾
- Significant CET1 management buffer of c.£950m above regulatory minimum
- Strong liquidity and funding position maintained

Underlying pre-provision profit

£625m

Statutory loss after tax

£(141)m

Robust CET1 ratio

13.4%

Portfolio is defensively positioned with stable asset quality

Key points

- Defensive lending book remains overweight secured Mortgages, with strong underwriting criteria applied to Business & Personal portfolios
- No material deterioration in asset quality to date across the portfolios with low arrears; benefitting from Government support and bank forbearance
- Conservative economic scenarios and weightings with expert judgement credit risk PMAs applied in assessing ECL provision
- Increased coverage levels across all portfolios to 102bps in total; stable % of stage 3 loans
- Robust 13.4% CET1 ratio⁽¹⁾ with c.£950m of management buffer to MDA

Portfolio asset quality stable benefiting from support measures

Mortgages
£58.3bn,
81%

- 75% owner-occupied with prudent BTL book
- Average LTV 57%, only 6% is >85% LTV
- Low arrears 0.4% vs industry avg. of 0.8%⁽¹⁾
- Majority of book underwritten under MMR rules
- c.0.1% concentration in high LTI & high LTV⁽²⁾

Business
£8.9bn,
12%

- Prudent risk appetite
- Defensive sector and business size mix
- 67%⁽³⁾ fully or partially collateralised
- Arrears of 0.3% >90 DPD (FY19: 0.5%)
- Modest PD increase to 1.9%⁽³⁾ (FY19: 1.8%)

Personal
£5.2bn,
7%

- Prime portfolios, rigorous underwriting standards
- £4.1bn cards; £1.1bn personal loans & overdrafts
- Focused on high-quality, more affluent customers
- Credit card arrears: 0.8% (industry: 1.6%⁽⁴⁾)
- Personal loans: 0.4% >90 DPD (FY19: 0.6%)

(1) 3m+ arrears; Source: UK Finance, 30-Sep

(2) Owner occupied approvals with LTI >4.5x and >85% LTV

(3) Excludes Government-scheme loans

(4) 2 cycles past due, Source: Industry comparators sourced from Verisk Financial | Argus. covering c.90-95% of the UK cards market and verified vs. UK Finance published figures Jan-Sept-20

Conservative IFRS 9 economic scenarios & weightings...

Increased conservatism in economics and weightings...

1. Conservative economic assumptions

2. Downside probabilities

3. Supplemented by expert judgment

1. Updated IFRS9 models with conservative economic scenarios

- Updated IFRS9 models with updated Oxford Economics scenarios
- Used more conservative assumptions:
 - Sharper GDP fall, muted recovery;
 - Elevated unemployment;
 - More severe HPI decline

2. Probability weightings prudently skewed to downside

Q3 Weightings

Recovery 30%

Pandemic Shock 30%

Pandemic Sustained 40%

FY Weightings

Upside 5%

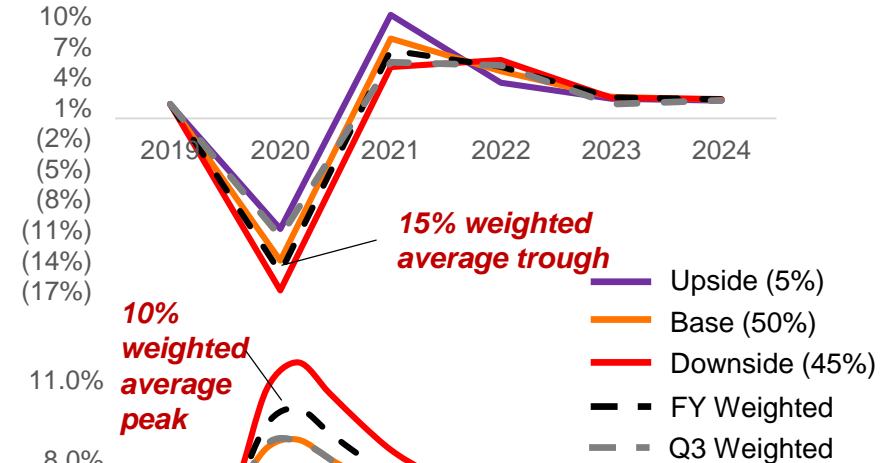
Base 50%

Downside 45%

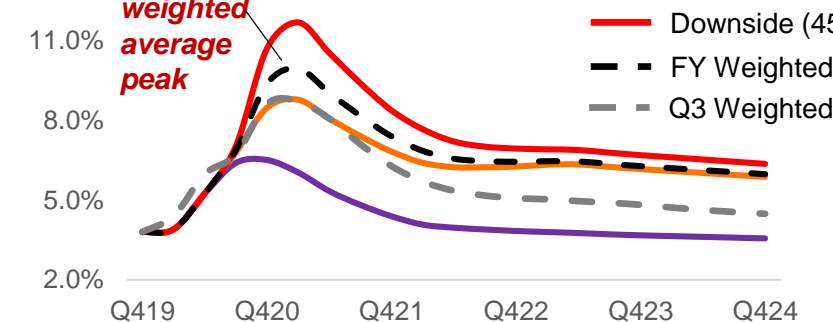
95% weighted to materially weaker economics

....drives prudent weighted average economic assumptions

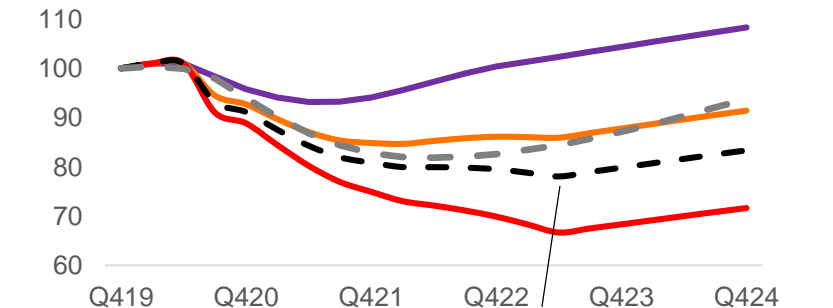
GDP
Annual change %



Unemployment
% at quarter end



House price index
Index at quarter end



Source: Oxford Economics

c.22% weighted average peak to trough

...with further prudence applied via post-model adjustments

Conservative modelled ECL supplemented by PMAs

1. Conservative economic assumptions

2. Downside probabilities

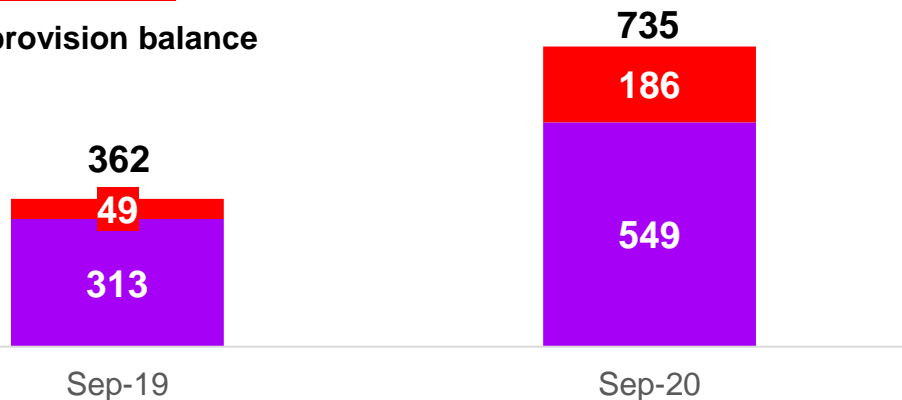
3. Supplemented by expert judgment

3. Refreshed post model adjustments reflect latest experience and credit risk judgment

Post model adjustments are used to incorporate risks not fully captured in models or inputs:

- Expert credit judgment on specific cohorts
- PMAs assessed for Mortgages £75m and Personal £111m; No PMAs held for Business
- Payment holiday implications drove a £43m increase on Mortgages & £23m on Personal
- Difficult-to-model elements like impact of roll-off of unprecedented Government support

Credit provision balance
£m



■ Modelled and individual ECL ■ Post model adjustments

Risk appetite prudently tightened on new lending

- Tightened originations raising credit cut-offs on unsecured further from previously conservative levels
- Reduced new-to-bank originations on perceived less resilient cohorts given evolving environment
- BAU business lending focused on larger cash-generative businesses
- Continue to position conservatively given outlook and Brexit outcome impacts
- Operationally prepared for tougher environment

Increased coverage levels across all portfolios

Considerable on-balance sheet provisions; limited write-offs to date

	Jun-20 ECL	Jun-20 Coverage Ratio	Sep-20 Gross Loans	Sep-20 ECL	Sep-20 Coverage Ratio	FY20 Cost of Risk
Mortgages	£81m	14bps	£58.6bn	£131m	23bps	16bps
Personal	£249m	490bps	£5.6bn	£301m	591bps	423bps
<i>o/w cards</i>	<i>£208m</i>	<i>509bps</i>	<i>£4.5bn</i>	<i>£222m</i>	<i>537bps</i>	<i>355bps</i>
<i>o/w loans & overdrafts</i>	<i>£41m</i>	<i>413bps</i>	<i>£1.1bn</i>	<i>£79m</i>	<i>824bps</i>	<i>721bps</i>
Business	£254m	321bps	£8.7bn	£303m	391bps ⁽¹⁾	212bps
Total	£584m	79bps	£72.9bn	£735m	102bps	68bps

- Conservative economics and weightings increases coverage across all portfolios to 102bps in total:
 - **Mortgages:** coverage increased to 23bps primarily driven by higher stage 2 balances as a function of conservative economics
 - **Personal:** coverage increased to 591bps primarily driven by provision overlay increases in loans and overdrafts
 - **Business:** increased to 391bps driven by further conservatism in model assumptions
- Cost of risk is expected to remain elevated due to challenging economic environment but expect FY21 to be lower than FY20 level, subject to no material further deterioration in the economic outlook

Guidance and medium term outlook

FY 2021 guidance

NIM	Broadly stable vs FY20 level
Costs	<£875m inclusive of c.£10-15m of COVID-19 costs
Cost of risk	Lower than FY20 level

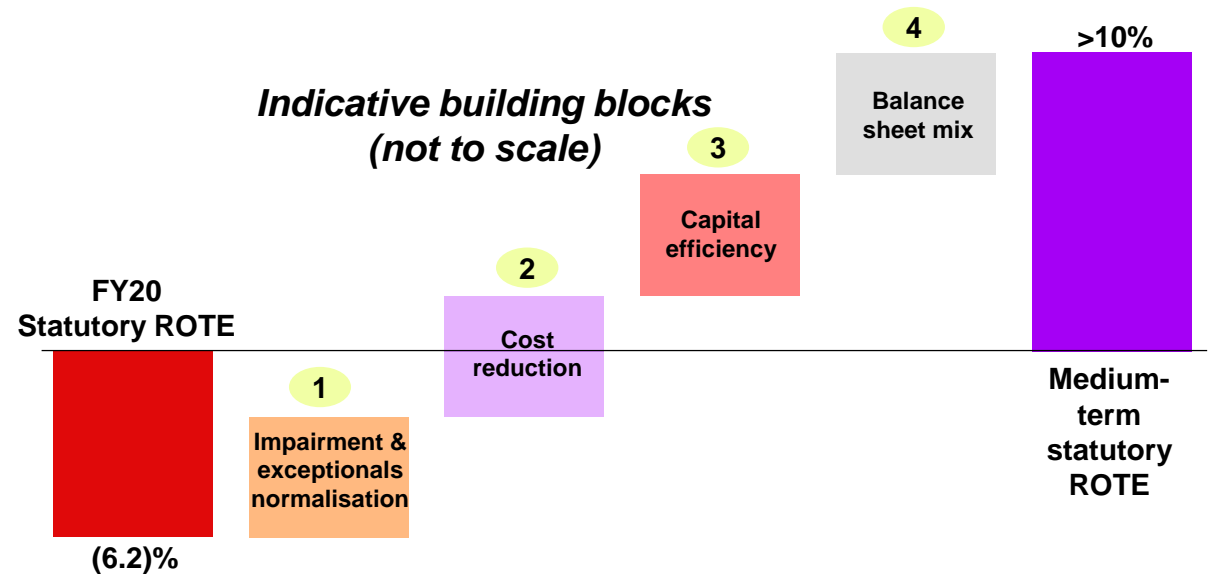
Opportunities

- Pace of economic recovery
- Mortgage spreads
- Deposit repricing
- Improved customer spending
- Steepening yield curve

Risks

- Interest rate outlook
- Macroeconomic deterioration
- Brexit impacts

Expect to deliver a double digit statutory RoTE in the medium term



Note: assumes no significant further deterioration in expectations for the economic outlook or change in interest rates

- 1. Impairment & exceptional cost normalisation:** anticipate 2020 to be peak of impairment charges and exceptional costs to reduce over time
- 2. Cost reduction:** significant opportunity to reduce costs further through digitisation and leveraging the evolving operating model to become more efficient
- 3. Capital efficiency:** executing on our RWA & capital efficiency opportunities
- 4. Balance sheet mix:** optimise our balance sheet mix over time through a more margin accretive lending mix and lower cost deposit and funding base

Capital, Funding & Liquidity

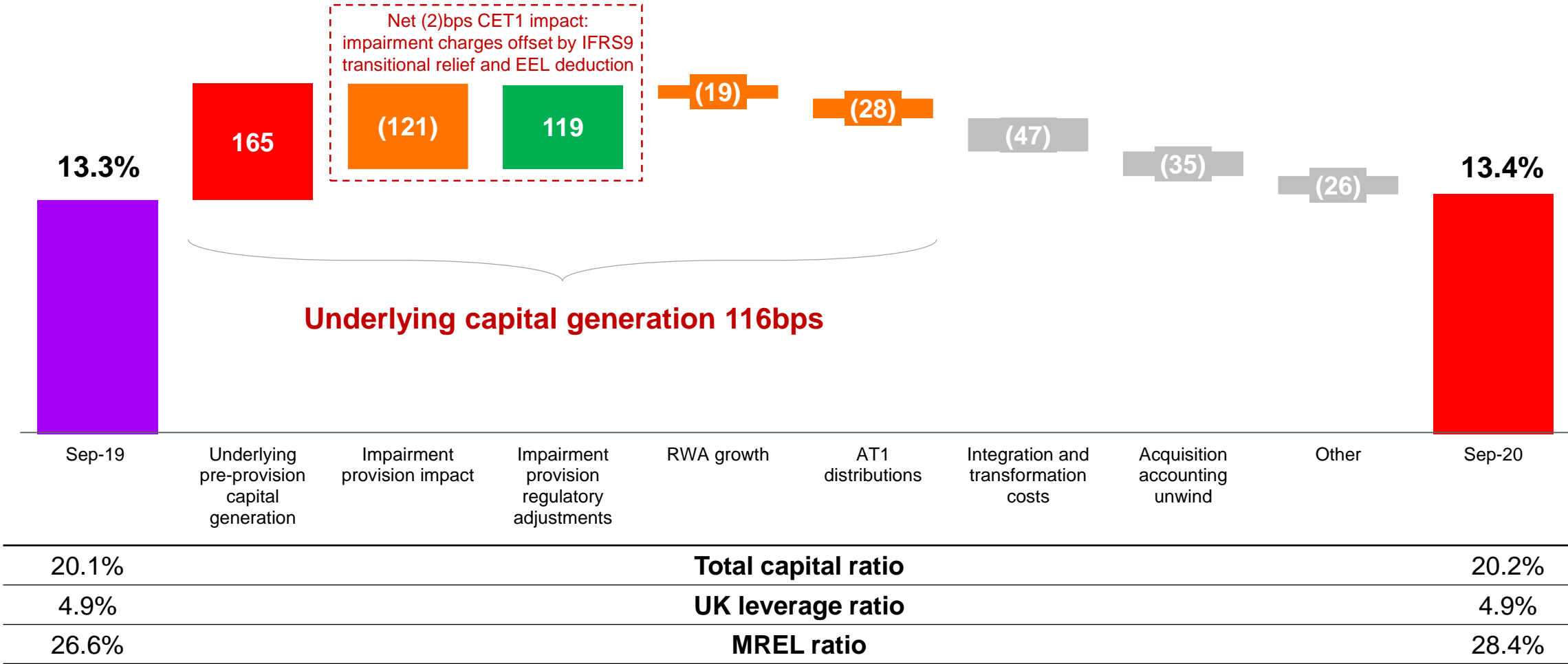
JUSTIN FOX

Group Treasurer



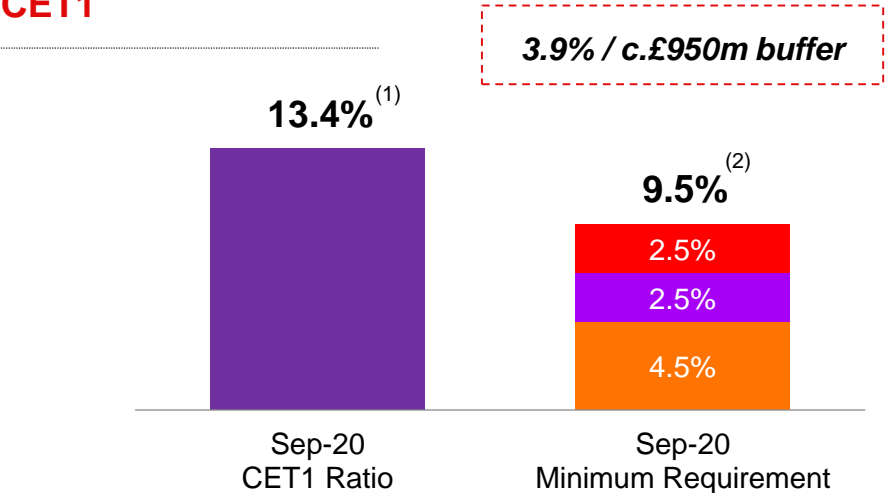
Capital generation offset by exceptional items

CET1 ratio evolution (bps)

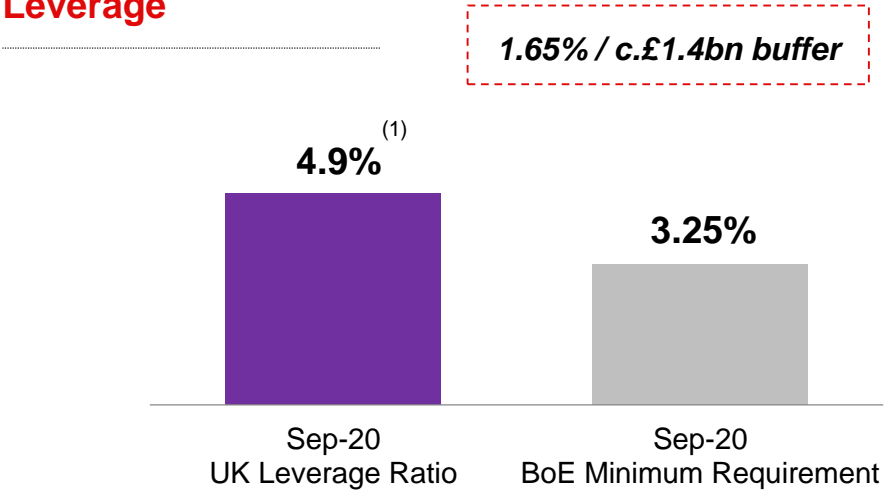


Strong capital with significant buffers above regulatory minimums

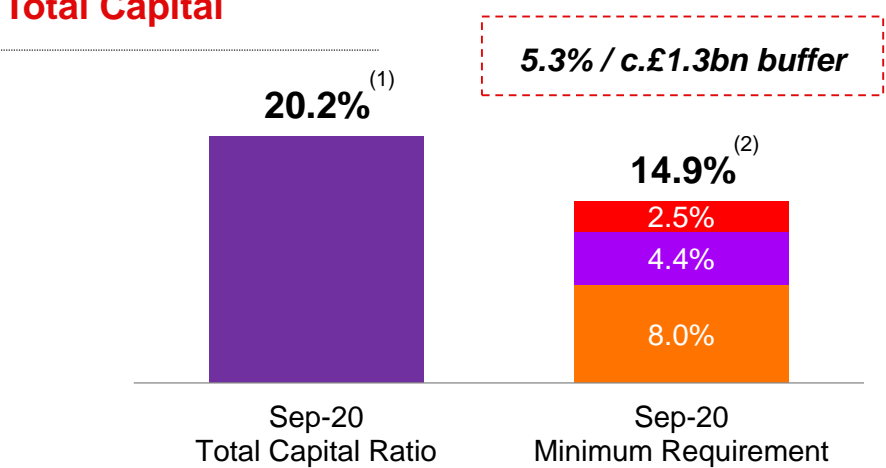
CET1



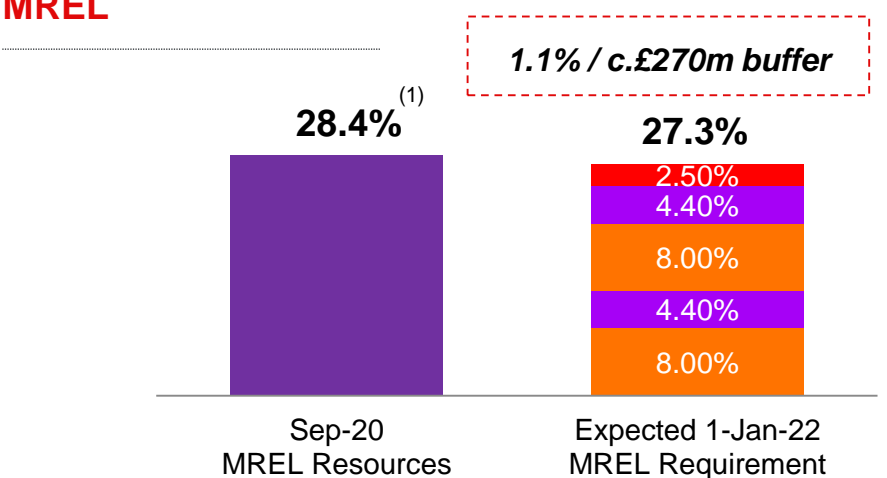
Leverage



Total Capital



MREL

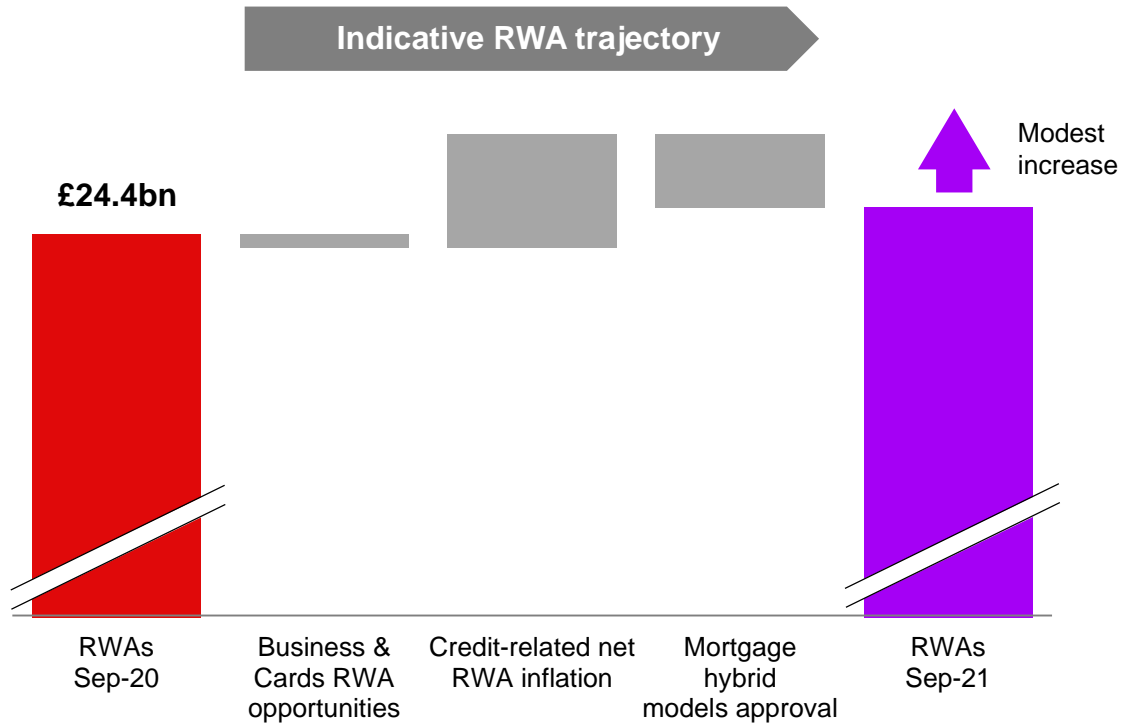


£0.5-0.75bn of MREL senior debt planned in FY21

(1) IFRS 9 transitional basis
(2) CRD IV Minimum Requirement

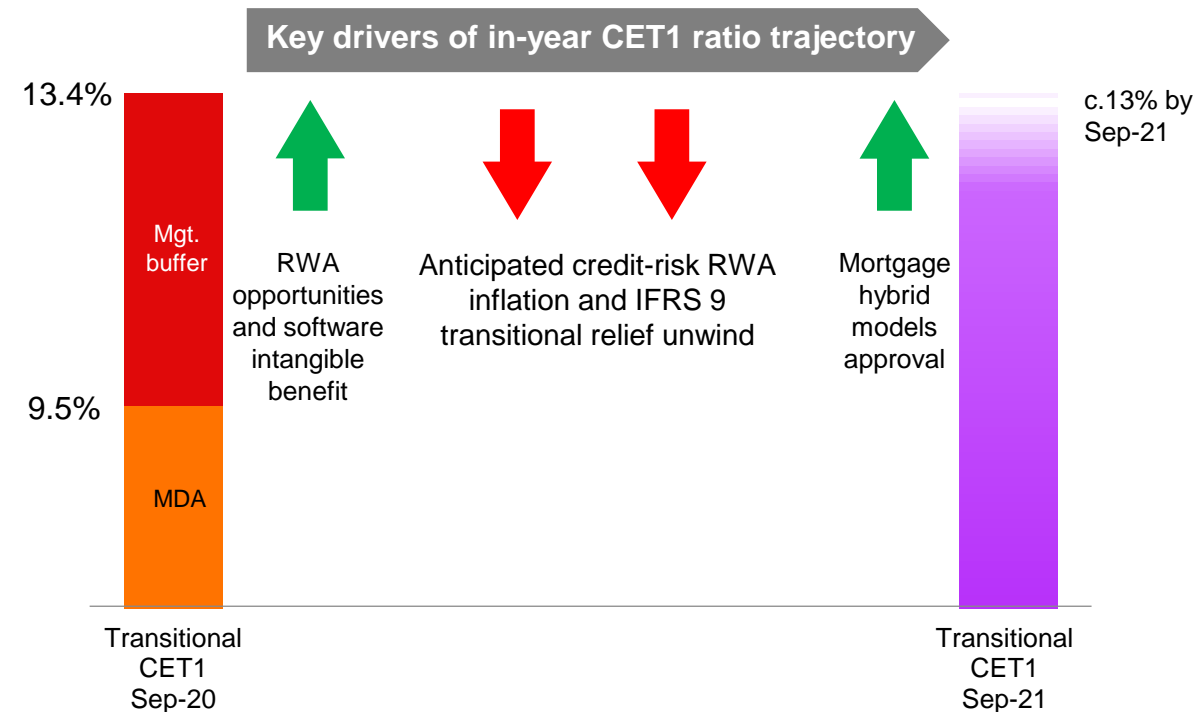
2021 RWA & capital position subject to economic developments

Credit RWA inflation partially mitigated by RWA opportunities



- Credit RWA inflation expected in FY21 as Government support recedes; timing and impact is subject to economic conditions
- RWA opportunities partially offset credit-related RWA inflation:
 - Business model updates and Credit Cards IRB expected H1
 - Mortgage hybrid models approval expected next summer
 - All initiatives remain subject to PRA approval

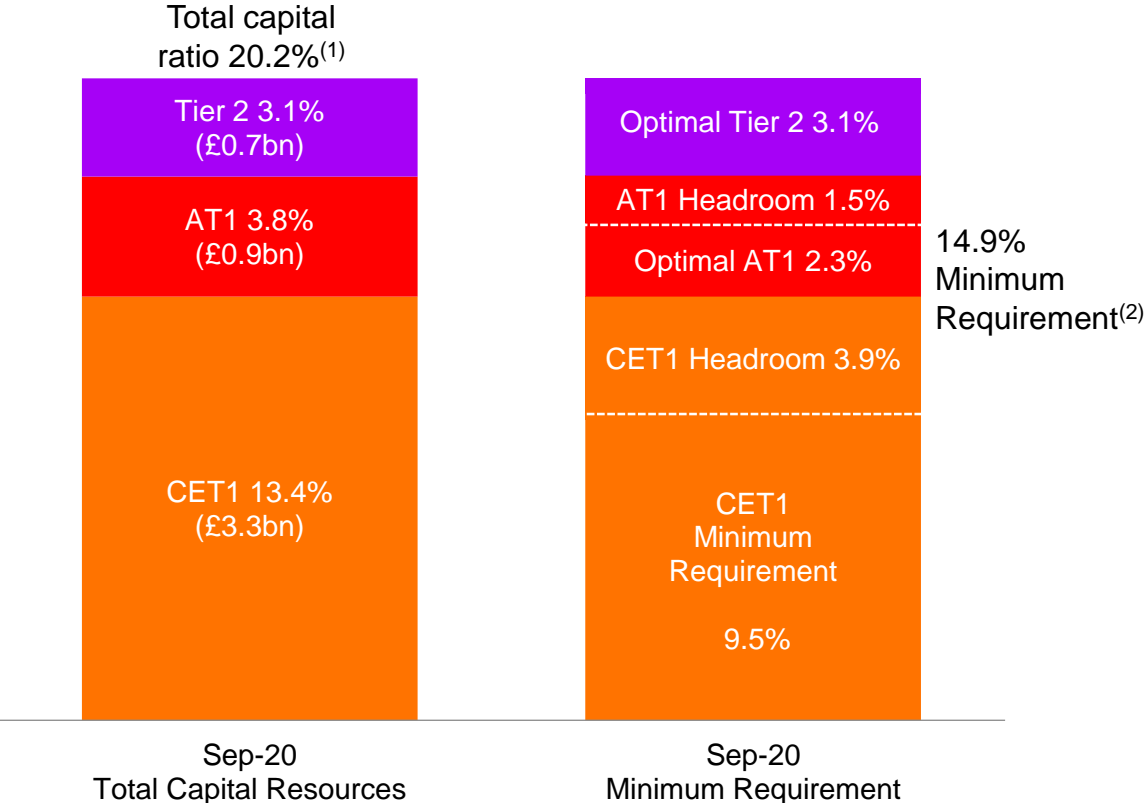
Expect to maintain significant CET1 buffer above MDA through FY21



- Credit RWA inflation & IFRS 9 transitional relief unwind impact in FY21
- Assuming no further material deterioration in the economic outlook we expect this to be broadly offset by:
 - EBA software intangible capital benefit of c.40bps by Dec-20
 - RWA opportunities in Business and Credit Cards
 - Implementation of Mortgage hybrid models once approved

Well established capital stack

Capital stack breakdown

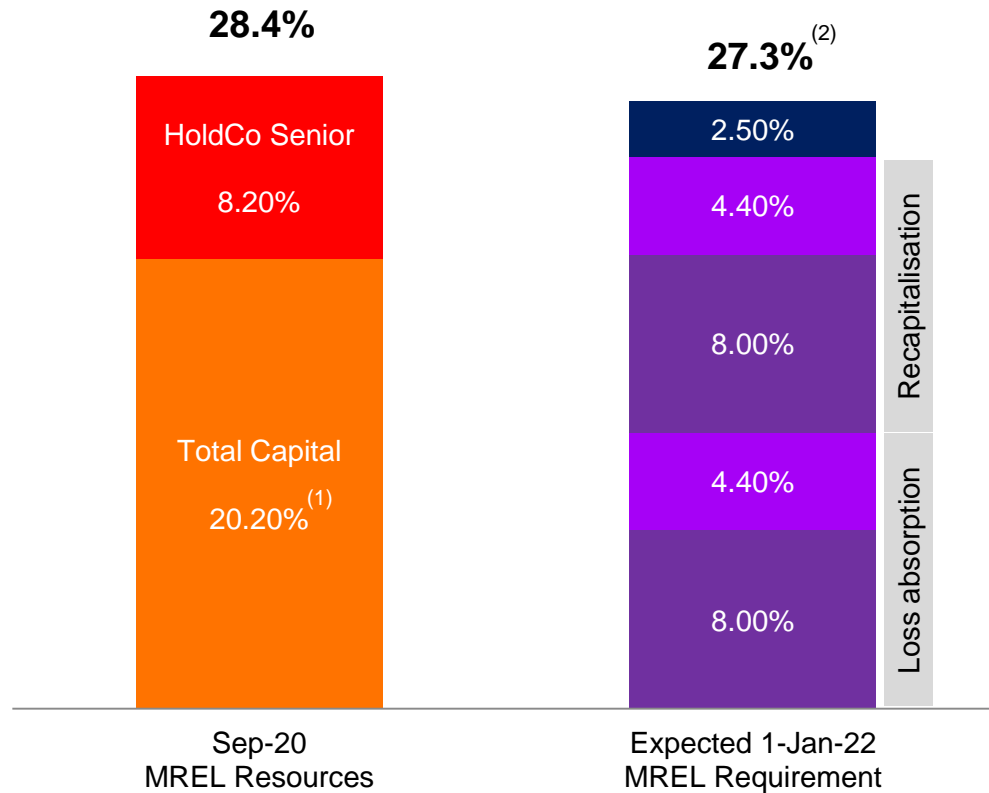


Aim to manage capital structure in an efficient manner

- Excess capital of 5.3% largely due to excess CET1
- No FX exposure in the capital structure, providing stability during periods of market volatility
- On both AT1 and T2 needs, we look to regulatory optimum levels as a minimum and then judge a prudent headroom over and above that takes into account potential RWA volatility. Over time we look to manage that headroom in an efficient manner without changing overall loss absorbing capacity
- VMUK has Available Distributable Items (“ADIs”) of £789m; representing c.10 times its 2021 AT1 coupon payments of £79m

Well positioned for end-state MREL requirements

MREL in line with expected end-state requirement



■ Pillar 1 Total Capital Requirement ■ Capital Conservation Buffer
 ■ Pillar 2A Total Capital Requirement

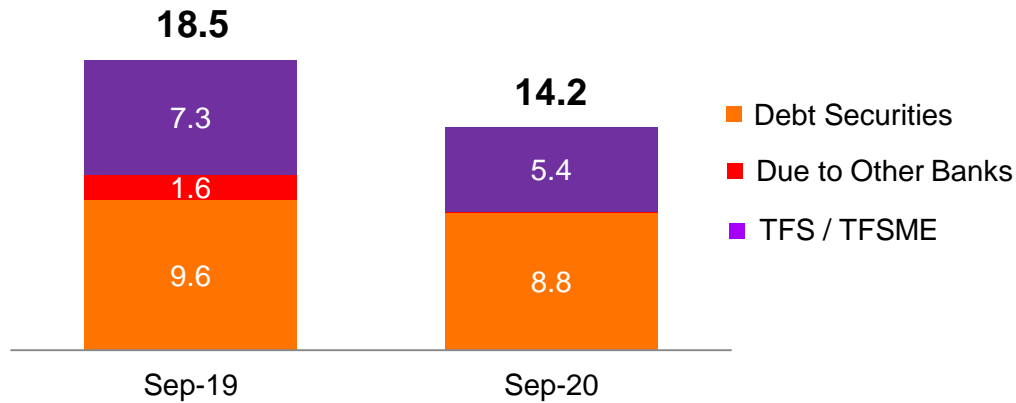
FY21 issuance focused on building prudent management buffer

- MREL is subject to phased implementation and will be fully implemented from 1 Jan 2022; BoE expected to confirm end-state requirement in calendar Q4 2020
- Pillar 2A Total Capital requirement reduced to 4.4% in 2020 and is now set in nominal terms, providing stability should RWAs increase during periods of stress
- MREL ratio of 28.4% comfortably exceeds interim MREL requirement and is in line with expected end-state MREL requirement
- Future MREL issuance is focused on building a prudent management buffer over the expected end-state MREL minimum requirement
 - Planned issuance of £0.5-0.75bn of MREL-eligible senior unsecured debt in FY21

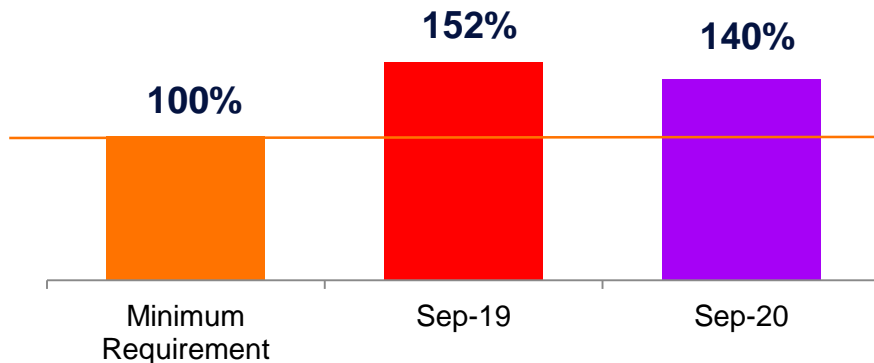
Strong funding & liquidity position

Significant excess liquidity...

Wholesale Funding (£bn)



Liquidity Coverage Ratio



...modest 2021 Wholesale Funding requirement

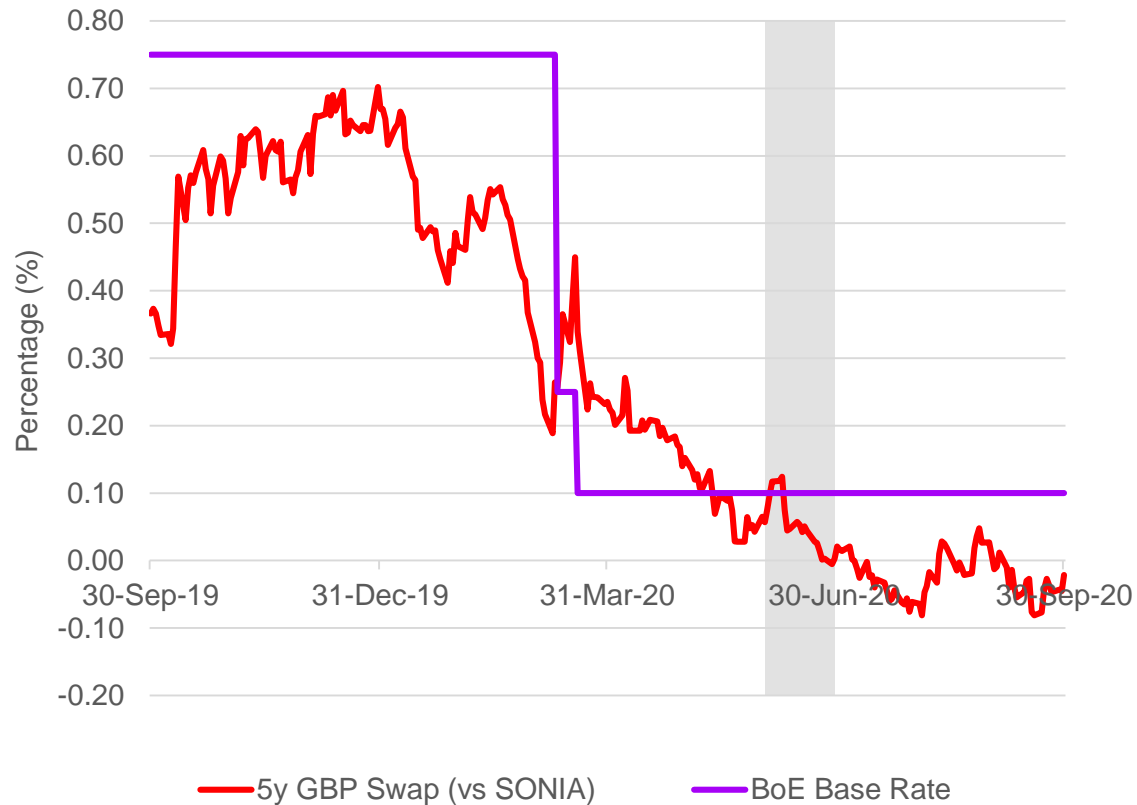
- LCR of 140% well above regulatory requirement of 100%, equivalent to a surplus of c.£3.1bn
- No reliance on short-term Wholesale Funding
- £3.2bn of TFS repaid during 2020, £4.1 billion outstanding; initial TFSME allowance of £7.2bn, £1.3bn drawn in H2 2020
- Access to TFSME and deposit inflows leaves modest 2021 funding need

FY21 Issuance Plan

Secured Responsive to deposit flows; expect to be modest	MREL Senior £0.5-0.75bn	Capital Broadly limited to refinancing
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Structural hedge fully unwound, locking in NII contributions

Following the reduction in BoE Base Rate...



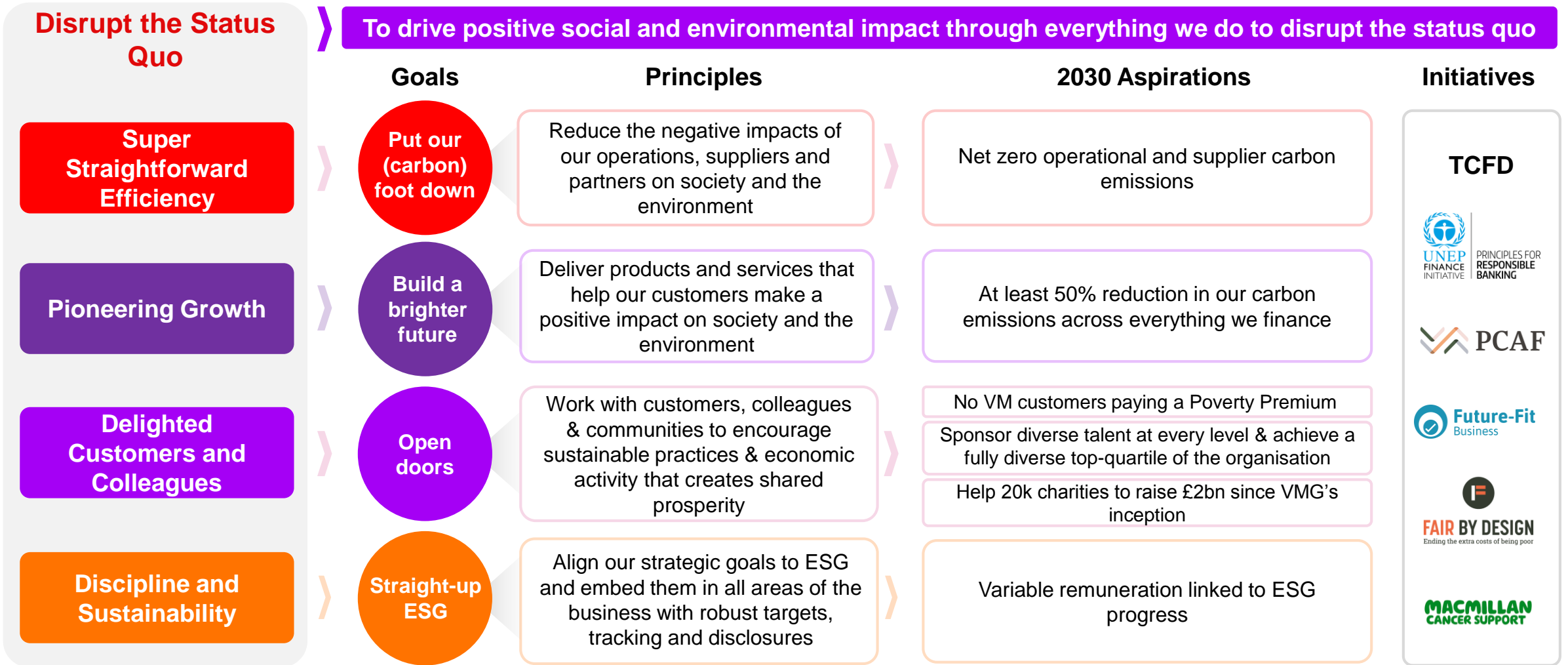
...our structural hedge was fully unwound

- Historically, the Group had a Structural Hedge of c.£24bn, used to minimise volatility and stabilise earnings on income related to low & non-interest bearing liabilities and equity
- Structural products were hedged on a 5-year rolling basis, consistent with investment objectives to optimise and stabilise earnings as the BoE Base Rate goes up and down
- Following the reduction in BoE Base Rate, and noting future market rate expectations, the Group concluded that its 5-year structural hedge had generated maximum value.
- During Q3 2020 the Group's Structural Hedge was fully unwound, locking in expected NII contributions from the hedges over the next 5 years
- In the future, the Group anticipates a more dynamic approach to hedging these balances and based on the current rate outlook, expects no significant adverse impact on NII in FY21 and beyond compared to the 5-year rolling approach

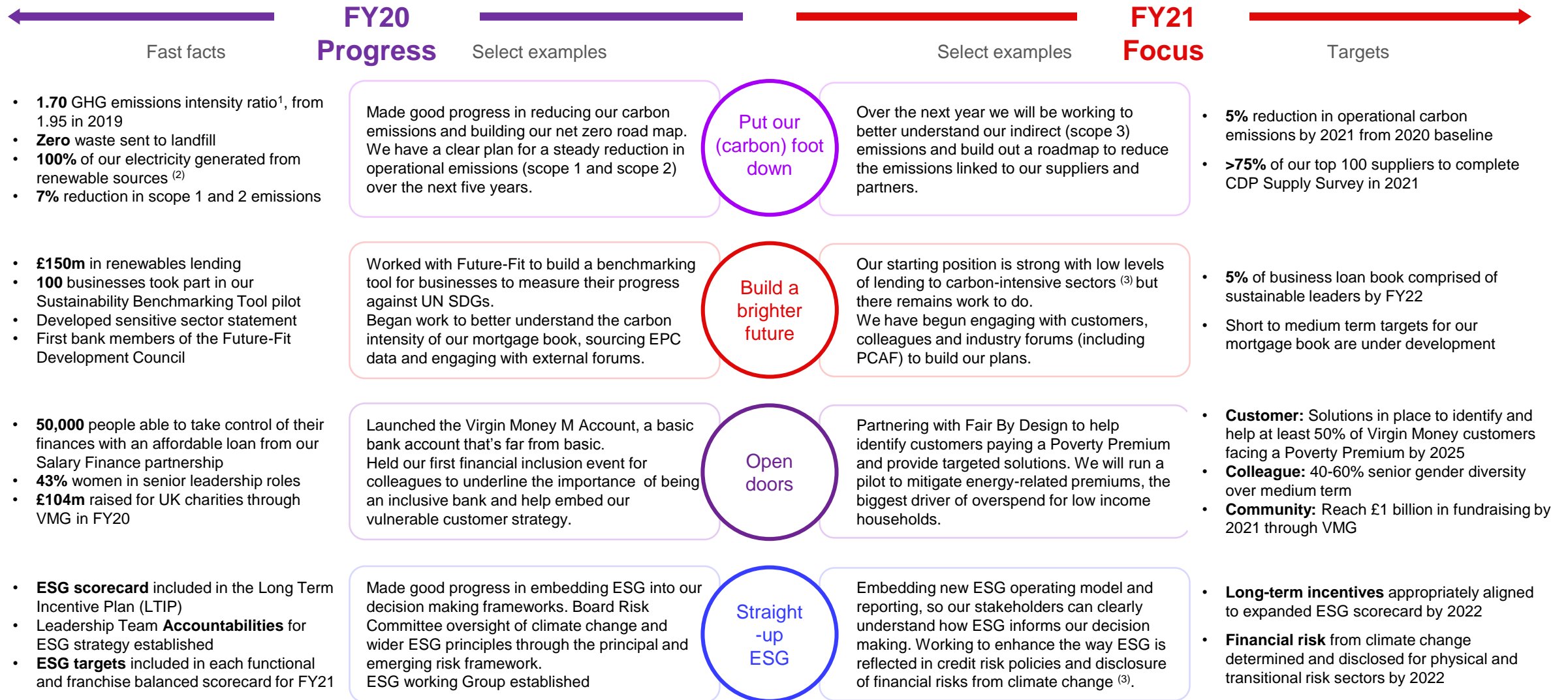
Credit & ESG Ratings

		Virgin Money UK PLC	Clydesdale Bank PLC	Commentary
CREDIT	Moody's	<i>Long-term</i> <i>Short-term</i> Baa3 Stable P-3	Baa1⁽¹⁾ Stable P-2	No impact following the UK sovereign downgrade in October 2020, as the Group's ratings do not include any government support uplift.
	Standard & Poor's	<i>Long-term</i> <i>Short-term</i> BBB- Negative A-3	BBB+ Negative A-2	Negative outlooks on most UK banks, citing the potential earnings, asset quality and capitalisation pressures arising as a result of the Covid-19 pandemic
	Fitch	<i>Long-term</i> <i>Short-term</i> BBB+ Negative F2	A- Negative F2	Negative outlooks on most UK banks, citing the deep near-term damage to the UK economy and significant weakening in the UK's public finances caused by the Covid-19 outbreak, in addition to lingering Brexit uncertainty.
ESG	Sustainalytics		27.5	Last update: 21 May 2020; 3.3 point improvement versus previous score
	MSCI		BBB	Last update: 27 May 2020; upgraded 1 notch from previous score

Strengthened our sustainability strategy to be a force for good



ESG: Progress in FY20 and clear focus for FY21



(1) Intensity ratio of Greenhouse Gas (GHG) Emissions per average Full Time Equivalent (FTE) for our operational emissions (scope 1 and 2 emissions).

(2) Where the Bank is responsible for the supply.

(3) The Group has low levels of lending to carbon related assets at 0.1% (2019: 0.1%) of the Group's customer lending assets.

Q&A



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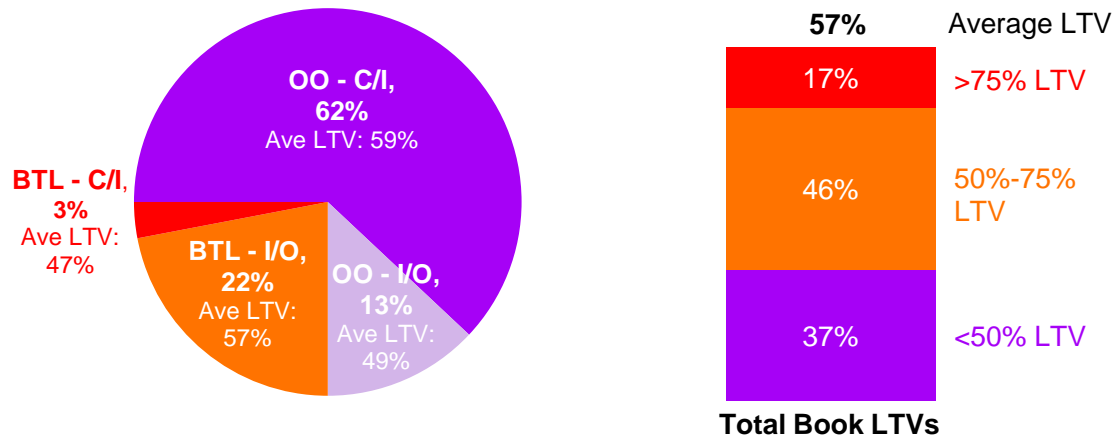
<http://www.virginmoneyukplc.com/investor-relations/debt-investors/>

Appendix



Mortgages: resilient asset quality to date

Low LTV mortgage book weighted towards owner-occupied



A prime book, originated under the highest standards

- Consistent, post-MMR prudent underwriting; no sub-prime/self-cert
- Arrears lower than industry (0.4% vs 0.8⁽¹⁾%)

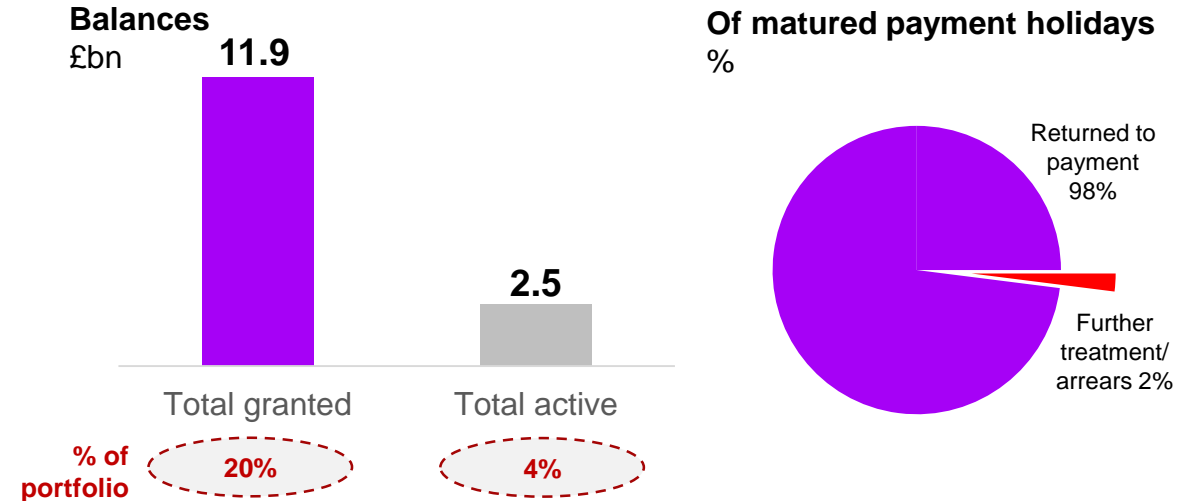
Owner-occupied (75%)

- Average LTV is 58%; only 2% is >90% LTV
- Average LTI c.3.0x; only 6% >4.5x LTI

Buy-to-let (25%)

- Average LTV is 56%; max LTV of 80% for new lending
- Conservative rental and borrower income requirements

Payment holiday customers have largely returned to paying



Payment holidays: c.67k granted to date at 30-Sep

- Average LTV of all payment holiday customers 61% vs 57% for overall portfolio
- Only 2% of customers maturing from payment holiday are currently in arrears or require further treatment; average LTV of 52% for those in arrears/further treatment
- Coverage ratio for those in arrears/further treatment of c.300bps vs 23bps for overall book

Business: key sectors performing in line with expectations

c.£7.8bn BAU book 78% in least and lower-impacted sectors

Key drivers of uncertainty into 2021

BAU

<p>Least exposed £3.7bn 47%</p>	<ul style="list-style-type: none"> • Agriculture, Food & Drink: Resilient performance; strong collateral • Healthcare & social housing: Some operational issues but resilient revenues and performance to date • Utilities (incl. renewables): Stable, strong PDs 	<ul style="list-style-type: none"> • Brexit: Terms of UK exit remains an important driver for sectors like agriculture and food & drink • COVID-19: Operational implications on Healthcare
<p>Lower-impacted £2.4bn 31%</p>	<ul style="list-style-type: none"> • Wholesalers, Professional practices: Moved from least exposed due to higher Government-scheme lending requests • Specialist hotels: Professional equity backed, prime-location • Other: Diverse includes cost-flexible manufacturers & Transport 	<ul style="list-style-type: none"> • Hotel sector: Easing of travel restrictions into 2021 remains uncertain • Wholesale trade in goods & services: Pace of return represents a key driver
<p>More exposed £1.0bn 13%</p>	<ul style="list-style-type: none"> • Business services: Higher levels of Government scheme lending; good access to borrowing & private equity over H2 • Legacy property (historic CRE): Remain smaller & well-collateralised; continued low arrears; only 3% of total portfolio 	<ul style="list-style-type: none"> • Pace of recovery: Speed of recovery in business activity is the key revenue-driver • Real-estate market: Extent of structural changes impacting market
<p>Higher impacted £0.7bn 9%</p>	<ul style="list-style-type: none"> • Retail: Substantial Government support being provided; exposed to further lockdowns • Legacy hospitality & Entertainment: Operationally challenged, but significant government support at present 	<ul style="list-style-type: none"> • Lockdown exit: sectors remain exposed to speed of recovery in activity levels and whether any further lockdowns are implemented
<p>Govt. scheme lending £1.2bn</p>	<ul style="list-style-type: none"> • BBLs: £0.8bn lent; 2/3rds to previously deposit-only customers • CBILs/CLBILs: £0.4bn c.89% to existing lending customers • As would expect, sector skew is to more exposed / higher impacted 	<ul style="list-style-type: none"> • Debt management: Uncertain response once payments due: better placed SMEs may repay in full or begin payments, others may default • Liabilities impact: c.80% of loans remain on deposit, but may unwind as businesses potentially begin to use liquidity.

Credit Cards: asset quality & origination discipline maintained

High quality cards book (£4.1bn): well positioned for uncertainty

- Arrears declined to 0.8% vs industry⁽¹⁾ of 1.6% benefitting from support measures; BT arrears of 0.7%; non-BT arrears of 1.0%
- Upper-end of mass market customers; no credit impaired or CCJs; c.80% originated post-2015 with prudent underwriting
- Balance transfers now c.68% of cards portfolio; c.12% maturing from promo periods in next 6 months
- Low risk appetite reflected through higher customer acquisition cut-offs; higher indebted/ lower affluence declined, and cut-offs tightened on self employed
- Affordability tested for stressed income on fully drawn line at 33.9% APR

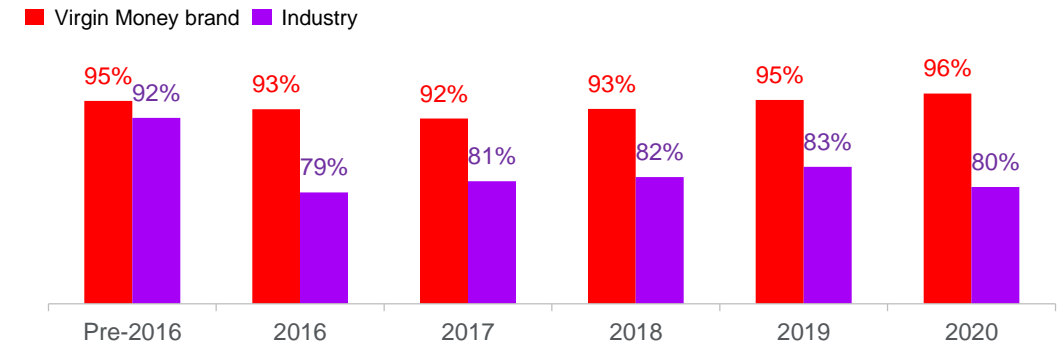
Credit cards customer profile

	VM ⁽²⁾	Industry average ⁽³⁾
Average customer age	42	
Average income	£41k	
% homeowners	70%	
% self-employed	9%	
% debt to income	22%	31%
% persistent debt	3.5%	5%

Strengthened originations; defensive high-quality BT-led book

High quality origination: via prudent underwriting standards

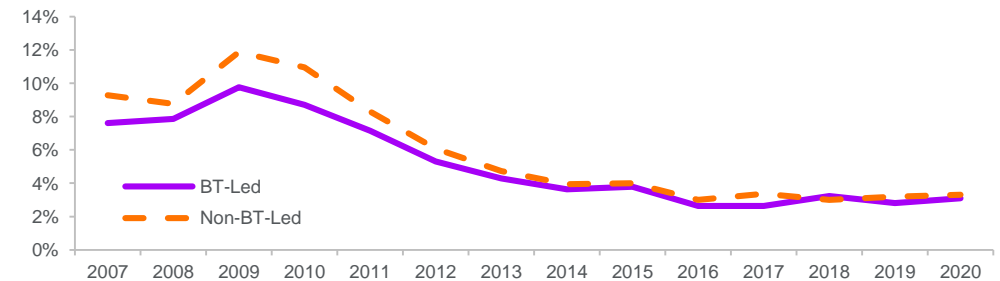
% accounts in higher quality segments (with <2.5% expected unit loss rate) by acquisition year



Source: Industry data Verisk Financial | Argus. Jan-Sep 20; Industry comparators covering c.90-95% of the UK cards market and verified vs. UK Finance published figures

BTs perform better: balance transfer cards seen lower losses

Industry % charge-off rate by credit card type 2007 to 2020



Source: Industry data Verisk Financial | Argus. Jan-Sep 20

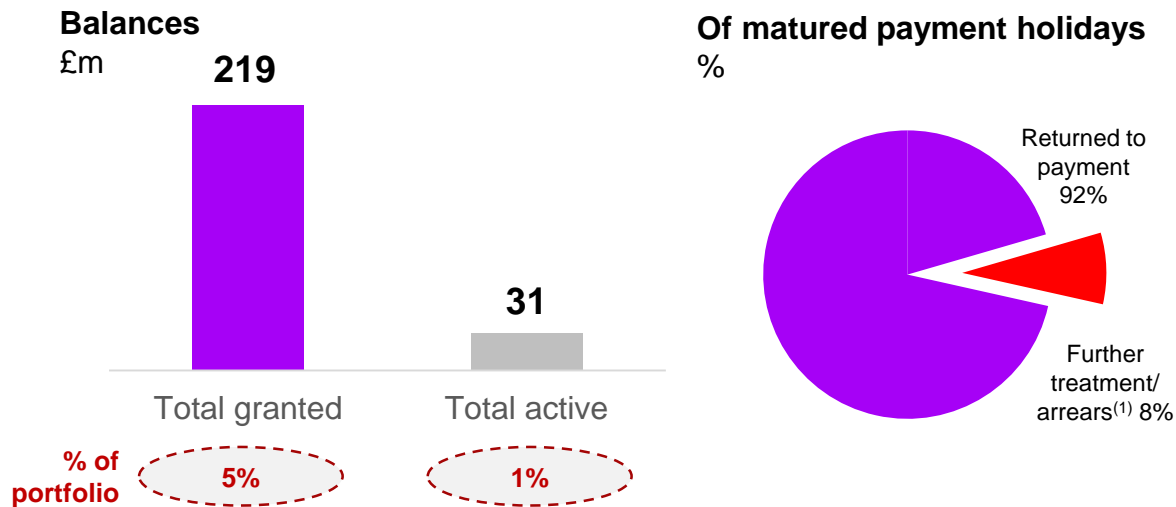
Personal: resilient quality supported by payment holidays

Cards: Early payment holiday experience demonstrates quality

- Economic Vulnerability tools have identified customers likely to have low financial resilience and been provided with proactive support where needed
- Lower proportion of payment holiday requests from balance transfer customers relative to the overall book

Payment holidays: c.46k granted to date at 30-Sep

- Payment holiday coverage at 20% vs 5.4% overall book

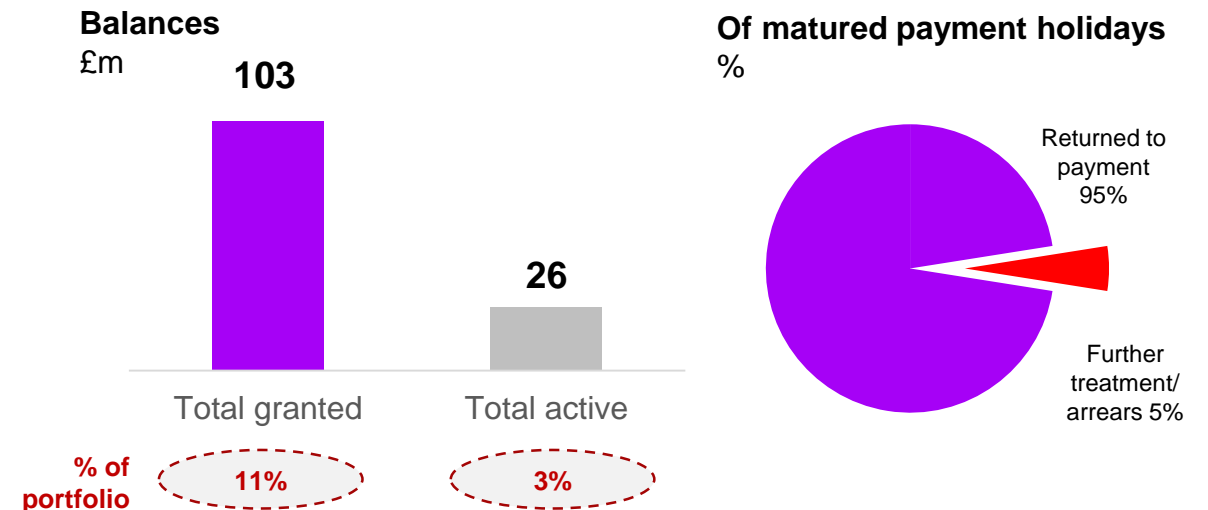


Personal: Encouraging early payment holiday exit levels

- Further tightened cut-off criteria, reduced appetite in potentially lower resilience segments i.e. self-employed, higher indebtedness
- Strong customer profiles (75% homeowners, low self employed, higher average income levels)
- Portfolio arrears at 0.4% >90 DPD (FY19: 0.6%)

Payment holidays: c.12k granted to date at 30-Sep

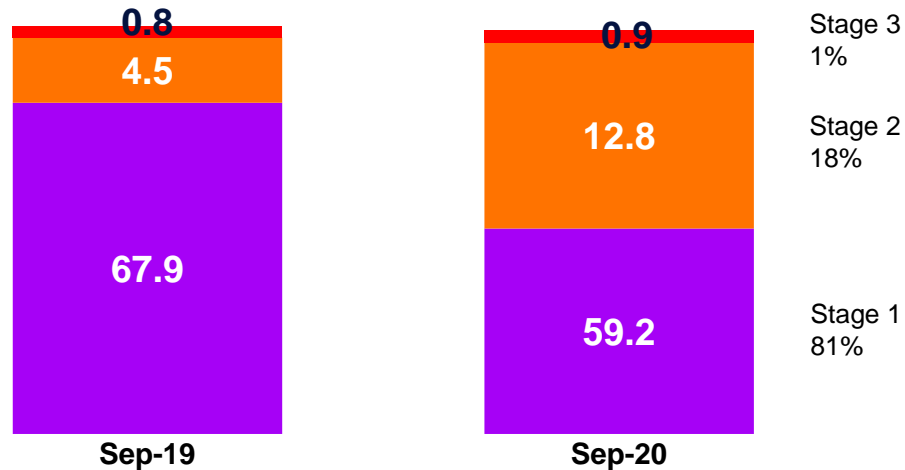
- Payment holiday coverage at 19% vs 8.2% overall book⁽²⁾



Economic modelling is main driver of stage 2 increases

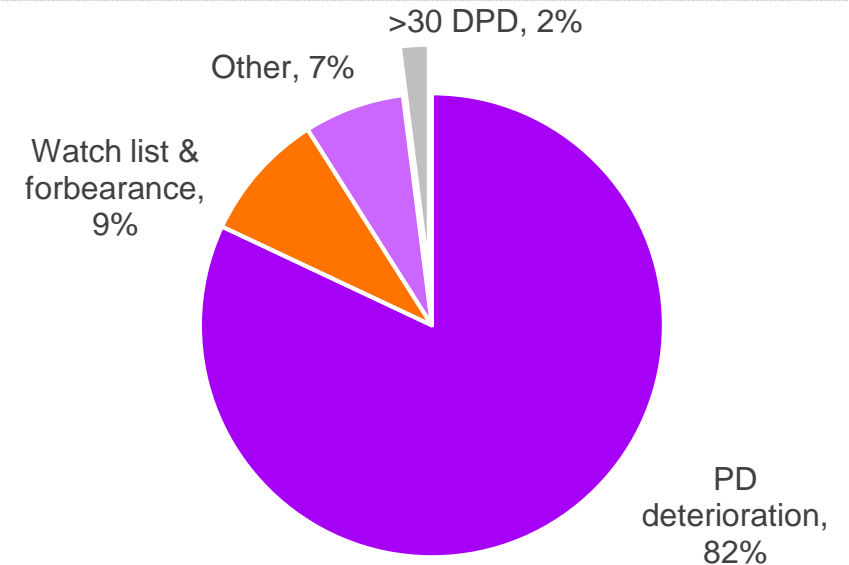
Model & PMA driven increase in stage 2; stable stage 3

Gross loans and advances
£bn



- IFRS9 model updates & PMAs drove £8.3bn of stage 2 increase in FY20:
 - Mortgages – Increased £6.4bn or 76% of total
 - Business – Increased £1.5bn or 19% of total
 - Personal – Increased £0.4bn or 5% of total
- Business now 44% in stage 2 (FY19: 30%); includes the early-adoption of EBA requirements to retain forbore loans in stage 2 for a minimum of 2 years.

Economic-related PD migration drove bulk of stage 2 increase



- PD deterioration: Primary driver of stage 2 increase given greater prudence in model outputs and overlays
- Forbearance & watch list balances primarily reflect actions taken in Business banking
- Arrears & credit performance on stage 2 balances remain resilient to date with no material change in asset quality

IFRS 9 multiple economic scenarios

Scenario	Economic Measure	2020	2021	2022	2023	2024
Upside (5% weighting)	GDP (yoy %)	(10.8%)	10.2%	3.5%	1.9%	1.8%
	Unemployment (average)	5.5%	5.1%	3.9%	3.7%	3.6%
	House price growth (yoy %)	(4.2%)	(1.8%)	6.7%	4.0%	3.8%
Base (50% weighting)	GDP (yoy %)	(14.0%)	7.9%	4.6%	2.1%	1.8%
	Unemployment (average)	6.1%	7.8%	6.3%	6.3%	6.0%
	House price growth (yoy %)	(7.3%)	(8.5%)	1.5%	1.9%	4.1%
Downside (45% weighting)	GDP (yoy %)	(16.9%)	5.0%	5.7%	2.0%	1.9%
	Unemployment (average)	6.7%	10.0%	7.2%	6.8%	6.5%
	House price growth (yoy %)	(11.2%)	(15.6%)	(6.7%)	(2.2%)	4.8%
Weighted average	GDP (yoy %)	(15.1%)	6.7%	5.1%	2.1%	1.9%
	Unemployment (average)	6.3%	8.6%	6.6%	6.4%	6.1%
	House price growth (yoy %)	(8.9%)	(11.4%)	(1.9%)	0.2%	4.4%

Source: Oxford Economics

Balance sheet

£m

	at Sep 2020	at Sep 2019
Mortgages	58,290	60,079
Business	8,948	7,876
Personal	5,219	5,024
Total customer loans	72,457	72,979
Liquid assets and other	15,608	16,391
Other assets	2,194	1,629
Total assets	90,259	90,999
Customer deposits	67,511	63,787
Wholesale funding (excl. TFS / TFSME)	8,819	11,164
TFS / TFSME	5,408	7,342
Other liabilities	3,589	3,685
Total liabilities	85,327	85,978
Equity and reserves	4,932	5,021
Liabilities and equity	90,259	90,999

Risk weighted assets

£m

	at Sep 2020	at Sep 2019
Mortgages	9,484	8,846
Business	6,716	7,124
Personal	4,151	4,042
Other	1,137	1,045
Total credit risk	21,488	21,057
Credit valuation adjustment	175	192
Operational risk	2,557	2,606
Counterparty risk	179	191
Total RWAs	24,399	24,046
Total loans	72,457	72,979
Credit RWAs / total loans	30%	29%
Total RWAs / assets	27%	26%

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